# Alpha Real Capital

## Solving the Social Infrastructure Crisis

Adrian D'Enrico – Head of Social November 2021



Predictable inflation-linked cashflows with significant (c.600bps\*) pickup over gilts



Scale (£50bn+) investment opportunity underpinned by robust fundamentals



Positive, quantifiable social impact delivered in addition to attractive returns

Physical assets across a range of sectors which accommodate or facilitate social activities or services, deliver positive outcomes for the people and communities they serve

#### Three broad sectors

### Healthcare



## Housing



## **Education**





Providing high quality facilities for patient treatment, increasing access to services and delivering societal health benefits

Typical tenants

NHS Trust / Clinical Commissioning Group / GP partners

**UN SDGs** 









Providing secure, fitfor-purpose accommodation for vulnerable adults, promoting independence and facilitating wider positive outcomes

**Typical tenants** 

Local authority / housing association / charities

**UN SDGs** 









Providing high-quality teaching facilities which promotes learning, provides stability and improves long-term opportunities

Typical tenants

University / college / local authority partnership

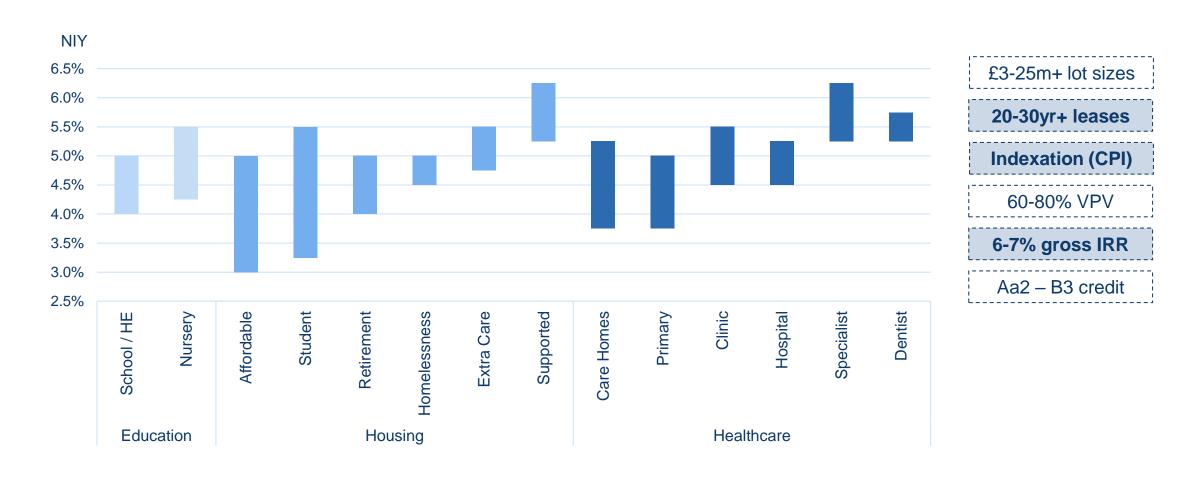
**UN SDGs** 







### Social Infrastructure – investment characteristics



A range of assets collectively offering attractive yields and long-term inflation linked income underpinned (directly or indirectly) by public sector funding

Capacity-Insufficient Long-term Scale constrained structural and public investment demand inadequate opportunity sector drivers supply response

By 2030, one in five people in the UK (21.8%) will be aged 65 or over with the 85+ the fastest growing age group<sup>1</sup>

The UK population is expected to increase by c.3 million in the next decade, surpassing 70 million by 2031<sup>2</sup>

1.6 million households on waiting lists<sup>3</sup>, with 95,370 households in temporary accommodation<sup>4</sup>

50% of GPs stated that existing premises are inadequate for the provision of existing GP services<sup>5</sup>

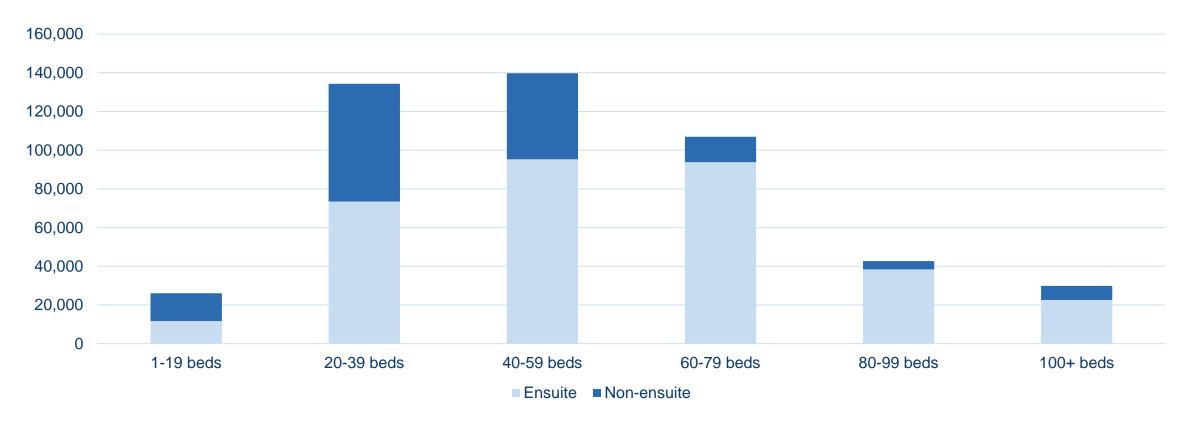
Public sector net debt exceeded 100% of GDP in May 2020 – the first time since 1963 – and exceeded £2trn in July<sup>6</sup>

Under pressure local authorities are expected to face a Covid-19 financial hit equal to 13% of pre-crisis expenditure in 2020-21<sup>7</sup> Opportunity to invest at scale into assets delivering long-term inflation-linked income which support and strengthen communities

Satisfies increasing investor appetite for/consideration of ESG and SRI metrics and principles

## **Supply challenge – care home shortfalls and shortages**

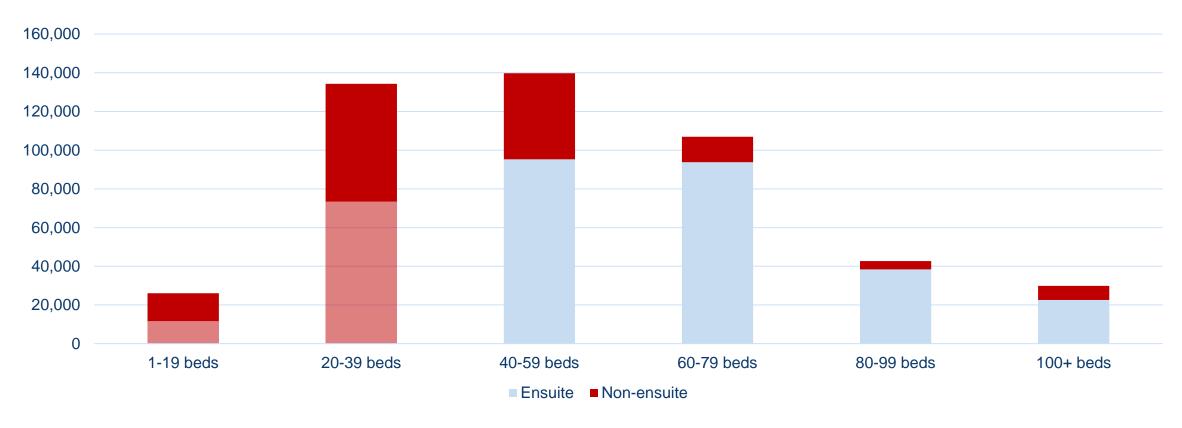
#### Market exposed to small care homes and non-standard beds<sup>1</sup>



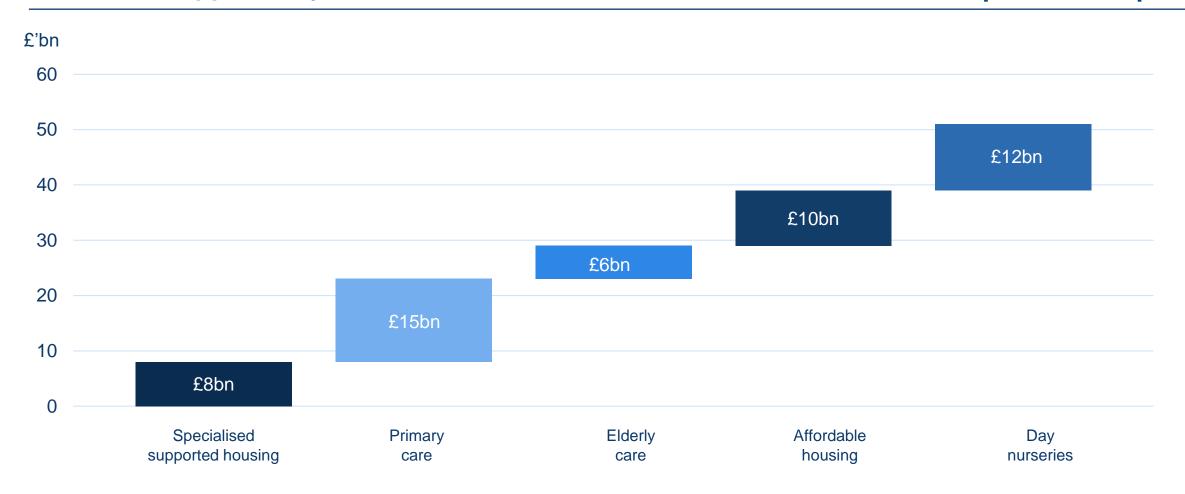
Half of the UK's registered beds are in small care homes (<40 beds) deemed 'not fit for purpose' or comprise non-ensuite rooms which no longer meet market standards<sup>2</sup>

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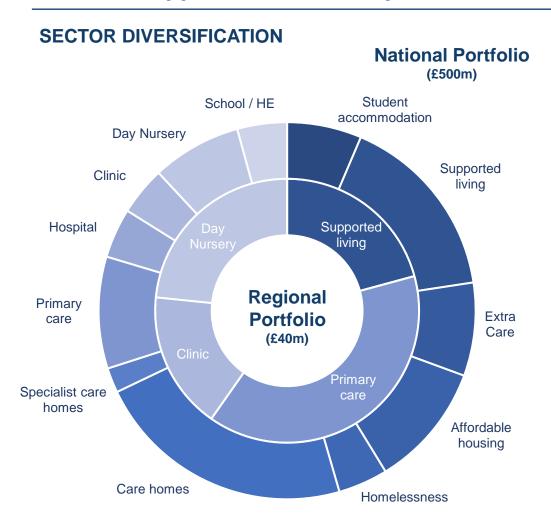
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Even based on conservative assumptions, £50bn+ of capital investment is required to deliver social infrastructure assets to meet current need and support future growth

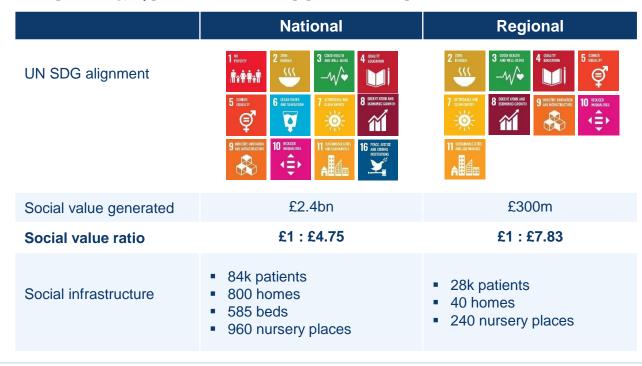
## Combined approach enhances portfolio characteristics and social outcomes

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- National: 66 assets, 12 sectors, asset range £3 20m
- **Regional:** 8 assets, 4 sectors, asset range £3 7.5m

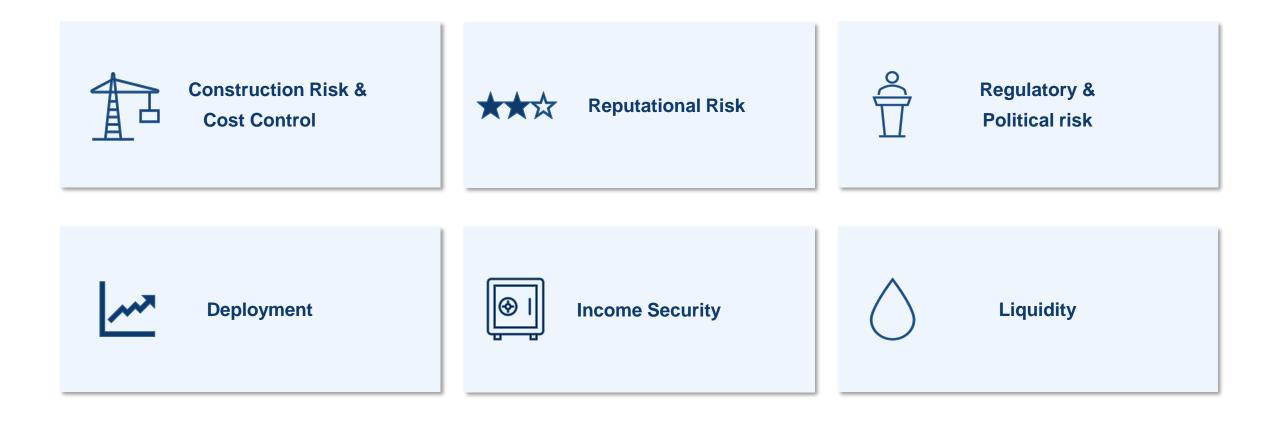
#### TANGIBLE & QUANTIFIABLE ESG BENEFITS





#### **Occupier funding source**





Proactive origination, detailed sector and counterparty level underwriting and a flexible, diversified investment approach are essential for deployment into social infrastructure



## Predictable inflationlinked cashflows

- Long-term inflation-linked income streams, with public sector support
- 15 years duration at current spreads\* of c.6% p.a. over index-linked gilts



# Scale investment opportunity

- Largely untapped £50bn+ opportunity with multi-sector approach
- Flexibility to invest nationally or locally to deliver place-based impacts



**Positive social impact** 

- Tangible and quantifiable social benefits in additional to financial returns
- Delivers on both the E and S of ESG, supporting communities

Any questions?







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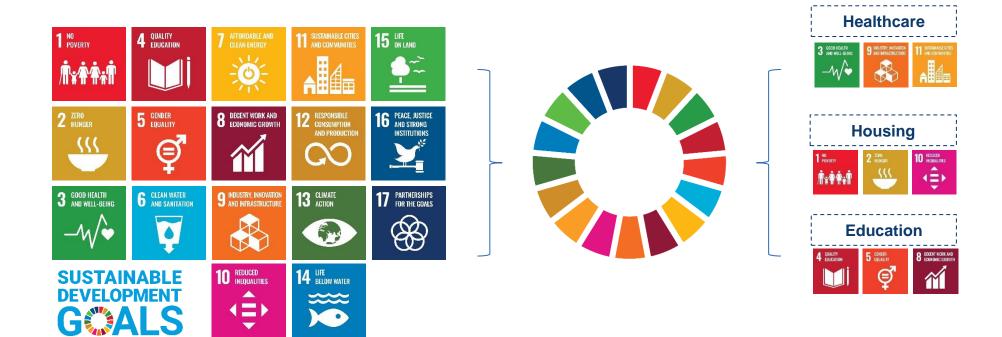
# **Appendix**

## 'Core and satellite' approach combines regional focus with national scale

	National / pooled	Combined	Regional / segregated	
Social benefit	<b>///</b>	<b>**</b>	<b>~~</b>	Strong social characteristics irrespective of scale
Diversification	<b>~ ~ ~</b>	<b>~ ~ ~</b>	✓	Pooled vehicle provides broader sector exposure
Deployment speed	<b>///</b>	<b>**</b>	<b>~</b>	National remit broadens investible opportunity pool
Deployment capacity	<b>///</b>	<b>**</b>	<b>~</b>	Larger portfolio can secure larger assets
Liquidity	<b>~ ~ ~</b>	<b>~ ~ ~</b>	<b>~ ~</b>	Sub-portfolios enhance potential liquidity
Bespoke structuring	<b>~</b>	<b>*</b>	<b>~~</b>	Segregated approach permits greater flexibility
Targeted opportunities	<b>~</b>	<b>~ ~</b>	<b>~~</b>	Regional focus can target under-provision
Local impact	<b>~</b>	~~	<b>~~~</b>	Regional mandate focuses benefits

## Diversification mitigates risks and enhances achievable benefits

- 2030 Agenda for Sustainable Development, adopted by UN Member States in 2015
- 17 Sustainable Development Goals covering a wide range of factors, to try and alleviate poverty and deprivations whilst improving health and education, reducing inequality and spurring economic growth





- Focus on modern, purpose-built assets with economic life beyond initial lease term
- Early-stage participation in development process ensures regulatory compliance
- Purpose-built/majority refurbished assets limit occupational, maintenance & repair costs
- Assessment of alternative use supporting adaptation or repurposing if required

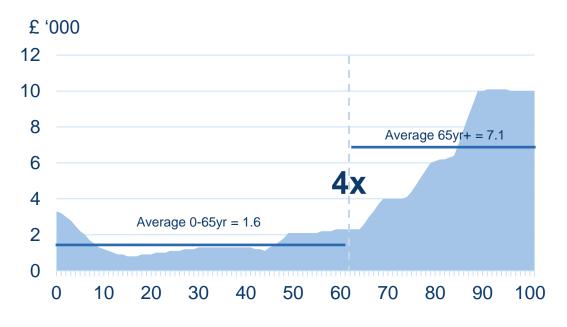


- Operators can afford to rent, but not build = supply generation maximises social benefit
- Identifying assets with long-term user demand = best community & investment outcome
- Leases to experienced operators, with sector specialisms, supports positive outcomes
- Assessment and measurement of tangible social benefits

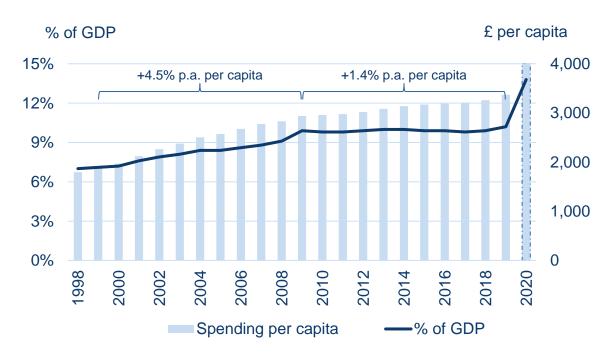


- Detailed analysis of underling source of income and funding used to pay rent
- Origination process facilitates optimised investment quality and long-term affordability
- Adopting a long-term approach, establishing relationships and working with tenants
- Investment in highly regulated sectors, working with others to set & evolve standards





#### **UK Public Healthcare Expenditure<sup>2</sup>**



A growing, ageing population requires significant increases in care spending. With public finances under pressure, the public sector response will be constrained.

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